



THE BOARDROOM AGENDA

a **marcusevans** event

23rd – 25th November 2015 | The Ritz-Carlton Millenia | Singapore



BOARDROOM TRIFECTA: RAISING THE BAR FOR BOARD OF DIRECTORS, BOARD SECRETARIES AND COMMITTEES TO ACHIEVE HIGHER MILESTONES AND TAKING THE BOARD'S EFFECTIVENESS TO GREATER HEIGHTS

ALONE WE CAN DO SO LITTLE, TOGETHER WE CAN DO SO MUCH

HELEN KELLER

Register and you will receive Ralph Ward's E-book BOARDROOM Q&A – Ralph Ward Answers your Toughest Boardroom Questions

EXCLUSIVE 3RD DAY COURSE ON

Building the Ideal Board Matrix by Fostering Effective Board Dynamics

Ralph Ward's "Boardroom Masterclass" program has proven popular in venues around the world. Featuring in-depth discussions on the development and role of boards, governance best practice, structuring effective boards, leadership, and handling "inside the boardroom" conflicts, the masterclass gives participants an intensive "virtual boardroom" training experience.

Ralph Ward Publisher and Consultant BOARDROOMINSIDER.COM, UNITED STATES

Ralph Ward is an internationally recognised writer and commentator on the role of boards of directors, the secrets of how "benchmark" boards excel, corporate scandals and reforms, and the future of governance worldwide. He speaks extensively on boardroom issues in the United States and has made media appearances on TheStreet.com, CNNfn, C-SPAN, Voice of America, Bloomberg, National Public Radio, Marketplace and CNBC (United States and United Kingdom)

BRONZE SPONSOR



IN THE PLENARY CHAIR

Ramesh Pillai
Chairman Board of Governors
INSTITUTE OF ENTERPRISE RISK PRACTITIONERS, UK

Ralph Ward
Publisher and Consultant
BOARDROOMINSIDER.COM, UNITED STATES

SHOWCASING PLENARY PRESENTATIONS AND CASE STUDIES BY KEY DISTINGUISHED SPEAKERS

Raoul Chiesa
Board of Directors
ITALIAN ASSOCIATION OF CRITICAL INFRASTRUCTURES (AIIC), ITALY
Cyber Security Expert
INTERNATIONAL TELECOMMUNICATION UNION (ITU), SWITZERLAND

Y.M. Tengku Tan Sri Dr. Mahaleel Tengku Ariff
Non Executive Director
NEW TOYO INTERNATIONAL HOLDINGS LTD
Former Chairman
TIENWAH PRESS HOLDINGS BERHAD, MALAYSIA

Neal Cross
Managing Director and Chief Innovation Officer
DBS, SINGAPORE

Khor Peng Soon
Chairman
ONI LTD, SINGAPORE

Peter Crow
Board Advisor, Researcher and Chartered Company Director
NEW ZEALAND

Ramesh Pillai
Chairman Board of Governors
INSTITUTE OF ENTERPRISE RISK PRACTITIONERS, UK
Board Member
BSN, MALAYSIA

FEATURING KEY PRESENTATIONS, CASE STUDIES AND DISCUSSIONS BY DISTINGUISHED INDUSTRY EXPERTS

Curtis Chin
Former Board member
ASIAN DEVELOPMENT BANK, PHILIPPINES
Board of Directors
WORLD EDUCATION SERVICES OF NEW YORK, USA
Advisory Board
EQUATOR PURE NATURE, THAILAND

Hani Syamira Abdul Hamid
VP – Legal & Company Secretary
IDAMAN UNGGUL BERHAD, MALAYSIA

James Lau
Sr. Vice President - Chief Legal Officer and Company Secretary
NATSTEEL HOLDINGS (A TATA COMPANY), SINGAPORE

Harry Jaila
Sr. Legal Counsel and Company Secretary
PRINCE COURT MEDICAL CENTRE, MALAYSIA

Ada Ingawanij
Senior VP – Directors Development
THAI INSTITUTE OF DIRECTORS

Dr. Lim Lan Yuan
Board of Directors
PACIFIC RIM COUNCIL ON URBAN DEVELOPMENT, SINGAPORE

Lionel Lee
Chairman
PLATINUM CIRCLE PTE LTD, SINGAPORE

Paul W Chan
President and Founding Board Member
MALAYSIAN ALLIANCE OF CORPORATE DIRECTORS
Independent Non Executive Director of Prudential Assurance Malaysia Berhad, Senior Independent Director of Luxchem Corporation Berhad, Malaysia, Executive Committee Member of Global Network of Director Institutes (GNDI), NACD Governance Fellow of National Association of Corporate Directors, Washington DC, USA

THE PROGRAMME - DAY ONE

monday 23rd november 2015

0800 Registration and Morning Coffee

0830 Welcome Remarks from the Chairperson
Ramesh Pillai, Chairman Board of Governors, **Institute of Enterprise Risk Practitioners, UK**

0845 **CONTACT INITIATION SESSION (CIS)**

0900 **Plenary One: Board Evaluation – Adopting Robust Evaluation Approaches and Frameworks to Ensure High Levels of Board Effectiveness**
Khor Peng Soon, Chairman, **ONI Ltd, Singapore**

In this session, PS Khor will share how Singapore companies are meeting the compliance of board evaluation by 2016

0945 **Plenary Two: The Board Roles – Driving the Future Growth amidst Changing Business Landscape**
Y.M. Tengku Tan Sri Dr. Mahaleel Tengku Ariff, Executive Director, **New Toyo International Holdings Ltd, Singapore**

In this session, Tengku Mahaleel will highlight on how the board manages their business to stay viable in the changing business landscape

1030 Morning Refreshments

1100 **Plenary Three: Greater Risk Oversight, Deeper Insights – Governing Your Board’s Risk Appetite and Tolerance**

Ramesh Pillai, Chairman Board of Governors, **Institute of Enterprise Risk Practitioners, UK**

In this session, Ramesh will share his insights on how to quantify your board’s risk appetite and its risk tolerance level to establish your limit point

1145 **THE BOARDROOM BANTER**

ASEAN Economic Integration: Assessing Its Impacts on the Board’s Planning and Decision Making Process

Panellists:

Curtis Chin, Former Board member, **Asian Development Bank, Philippines**

Khor Peng Soon, Chairman, **ONI Ltd, Singapore**

Y.M. Tengku Tan Sri Dr. Mahaleel Tengku Ariff, Executive Director, **New Toyo International Holdings Ltd, Singapore**

Ramesh Pillai, Chairman Board of Governors, **Institute of Enterprise Risk Practitioners, UK**

1230 Networking Lunch

STREAM ONE: THE BOARD INSIDERS AND COUNCIL

1400 Chairperson’s Opening Remarks
Lionel Lee, Chairman, **Platinum Circle Pte Ltd, Singapore**

1410 **Positioning the Board Council as a Solid Interface that Links the Board and Business Together**

- Becoming a reliable source of information for the all key stakeholders
- Reaching out to stakeholders and meeting their expectations by translating their message reliably to all parties
- Coaching stakeholders to understand the outlook and value brought by the board committees

Curtis Chin, Former Board member, **ADB, Philippines**

1450 **Forming an Indispensable Board by Incorporating Diversity in Your Board Composition Structure**

- Breaking the glass ceiling: Introducing women in the boardroom to steer innovation, entrepreneurship and development for the board
- Introducing more independent directors in boardrooms to leverage on their expertise in decision making
- Recruiting non-national directors as a value added benefit in your board composition

Lionel Lee, Chairman, **Platinum Circle Pte Ltd, Singapore**

1530 Afternoon Refreshments

1600 **MINI THINK TANK**
World Class Board Members of Tomorrow

Think Tank Table One
Adding More Values in your Board Effectiveness by Including Fresh Minds and Inputs

Think Tank Table Two
Developing an understanding of how the board will function and manage optimally in the event of a crisis

Moderators:

Lionel Lee, Chairman, **Platinum Circle Pte Ltd, Singapore**

Ada Ingawanij, Senior VP – Directors Development, **Thai Institute of Directors**

1700 Chairperson’s Closing Remarks

1715 End of Day One

STREAM TWO: THE BOARD GUARDIANS

1400 Chairperson’s Opening Remarks
James Lau, Chief Legal Officer and Company Secretary, **Natsteel Holdings, Singapore**

1410 **Facilitating the Board Secretary’s Progress from Compliance Subject Matter to Strategic Advisor in the Boardroom**

- Delivering value: The evolving role of the company secretary
- Building trust: Company secretary as a strategic advisor – A higher bar
- Developing key attributes and skills deemed necessary to progress ‘all the way to the top’

James Lau, Sr. Vice President - Chief Legal Officer and Company Secretary, **Natsteel Holdings (a Tata Company), Singapore**

1450 **Exploring the Evolving Role of Board Secretaries in Delivering Added Value for the Board and Organisation**

- Analysing how the board secretarial role has expanded and what is expected from them in the coming year
- Stepping up your game and comprehending on the importance of shouldering extra responsibilities for the board
- Adding value where it matters most by pinpointing on key areas that needs to be prioritise in your board’s decision making process

Paul W Chan, President and Founding Board Member, **Malaysian Alliance of Corporate Directors**

1530 Afternoon Refreshments

1600 **MINI THINK TANK**
The Future of Board Secretaries: Will the Importance of The Board Secretary Role Increase Over the Next Few Years?

Think Tank Table One
Determining whether board secretaries’ role is combined or overlapped with other positions. If so, what pros and cons are involved?

Think Tank Table Two
Exploring board secretaries’ role in directing the focus of the board and what value is added in this aspect?

Moderators:

James Lau, Chief Legal Officer and Company Secretary, **Natsteel Holdings, Singapore**

Paul Chan, President and Founding Board Member, **Malaysian Alliance of Corporate Directors**

1700 Chairperson’s Closing Remarks

1715 End of Day One

THE PROGRAMME - DAY TWO

tuesday 24th november 2015

- 0800 Registration and Morning Coffee
- 0845 Opening Remarks and Rapid Re-Cap Session (RRS) from the Chairperson
Ralph Ward, Publisher and Consultant, **BoardroomINSIDER.Com, United States**
- 0900 **Plenary One: Fostering Innovation in Your Boardroom to Create Value for Long Term Business Sustainability and Competitive Edge**
Neal Cross, Managing Director and Chief Innovation Officer, **DBS, Singapore**
In this session, Neal will share his insights on how to foster innovation in your boardroom and why it is very important to ensure your business viability in the ever challenging market
- 0945 **Plenary Two: Extended Session – Kick-starting and Upgrading Your Radar on Cyber Security Vigilance from the Boardroom**
Raoul Chiesa, Board of Directors, **Italian Association of Critical Infrastructures (AIIC), Italy**
Cyber Security Expert, **International Telecommunication Union (ITU), Switzerland**
In this session, Raoul will explore and demonstrate the importance of cyber security from a hacker perspective
- 1100 Morning Refreshments
- 1130 **The Board Governance Dialogue**
Wheel of Governance: Stimulating and Embracing Sound Corporate Governance to Foster Stronger Board Governance Practices
- Evaluating evolution of corporate governance for stronger board governance practices
 - Adopting the ideal global governance framework for the board to redefine and organise its role and responsibilities
 - Analysing current responses of businesses to corporate and board governance requirements in a boardroom
 - Executing corporate and board governance policies to eliminate bias and conflicts of interest in the boardroom
 - Coordinating codes and policies in the organisation's best interest to achieve governance compliance
 - Cultivating transparency in all aspects of governance to provide greater protection for shareholders and investors
 - Boardroom confidentiality: Drawing authorisation lines in reporting and disclosing information to a potentially sensitive public
- Joint Facilitators:*
Peter Crow, Board Advisor, Researcher and Chartered Company Director, **New Zealand**
Ralph Ward, Publisher and Consultant, **BoardroomINSIDER.Com, USA**
- 1230 Networking Lunch

STREAM ONE: THE BOARD INSIDERS AND COUNCIL

- 1400 Chairperson's Opening Remarks
Peter Crow, Board Advisor, Researcher and Chartered Company Director, **New Zealand**
- 1410 **Distinguishing the Role Separation between the Board and Management to Minimise Conflicts of Interest**
- Amplifying the importance of role separation to increase the management's independence from the board
 - Defining the board and management ownership clearly to avoid overlap of duties and role confusion
 - Imposing steps that creates clear lines of authority to which the board and management can respond more pragmatically
- Dr. Lim Lan Yuan**, Board of Directors, **Pacific Rim Council on Urban Development, Singapore**
- 1450 **Duties and Liabilities: Changing Times: Responding to the Re-Emergence of Board of Directors' Duties and Liabilities**
- Assessing the increasing scrutiny on board of directors' liability risk in a boardroom
 - Dissecting heightened perceptions and realities of directors' responsibilities in today's business environment
 - Getting the right cover: Discovering the growing need for directors' liability insurance to increase boardroom's safety measures
- Peter Crow**, Board Advisor, Researcher and Chartered Company Director, **New Zealand**

1530 Afternoon Refreshments

- 1600 **DEEP DIVE SESSIONS**
Delivery on Roles of the Board to Deliver Enhanced Board Dynamics
- Deep Dive Table One**
Determining key factors that contribute to both good and bad board dynamics in a boardroom
- Deep Dive Table Two**
Developing an understanding of how the board will function and manage optimally in the event of a crisis
- Moderators:*
Dr. Lim Lan Yuan, Board of Directors, **Pacific Rim Council on Urban Development, Singapore**
Curtis Chin, Former Board member, **ADB, Philippines**

- 1700 Chairperson's Closing Remarks
- 1715 End of Day Two

STREAM TWO: THE BOARD GUARDIANS

- 1400 Chairperson's Opening Remarks
Lionel Lee, Chairman, **Platinum Circle Pte Ltd, Singapore**
- 1410 **The Role of the Company Secretary in Corporate Governance Compliance**
- Converging the roles as the guardian, backbone and catalyst for a good corporate governance
 - Executing the double roles as 'an Officer' and the 'Chief Administration Officer' of your company effectively
 - Undertaking your obligation as the 'confidential sounding board' to the chairman, non-executive directors and executive directors
 - Providing an additional enquiring voice in the boardroom as the 'conscience of the company'
- Harry Jaila**, Sr. Legal Counsel and Company Secretary, **Prince Court Medical Centre, Malaysia**
- 1450 **Harnessing Effective Communications to Meet Legal Responsibilities and Compliance**
- Devoting time in meetings to impart potential risk and discuss risk appetite of non conformities
 - Developing effective communication channels to ensure message are delivered and reverted timely
 - Highlighting the importance of legal responsibility and compliance to guard your bottom line profitability and overall reputation
- Hani Syamira Abdul Hamid**, VP – Legal & Company Secretary, **Idaman Unggul Berhad, Malaysia**

1530 Afternoon Refreshments

- 1600 **DEEP DIVE SESSIONS**
Shaping Board Secretaries as Advisors to the Board and Gatekeepers of Corporate Governance
- Deep Dive Table One**
Walking the balance between professionalism and performance in a complex and dynamic corporate environment
- Deep Dive Table Two**
Establishing effective approaches in achieving seamless integration of corporate governance ownership into company operations
- Moderators:*
Hani Syamira Abdul Hamid, VP – Legal & Company Secretary, **Idaman Unggul Berhad, Malaysia**
Harry Jaila, Sr. Legal Counsel and Company Secretary, **Prince Court Medical Centre, Malaysia**

- 1700 Chairperson's Closing Remarks
- 1715 End of Day Two



EXCLUSIVE COURSE - DAY THREE

wednesday 25th november 2015

BUILDING THE IDEAL BOARD MATRIX BY FOSTERING EFFECTIVE BOARD DYNAMICS

The first step towards getting somewhere is to decide that you are not going to stay where you are. As key figures in the boardroom, you play an active role in contributing to dynamic board practices to ensure effective, transparent and reliable boardroom performance and effectiveness. World-class board leaders have sharp instincts and the innate ability to lead with speed and agility. Your board's performance speaks volumes in your organisation and retrospective decisions can undoubtedly cause a shakeup in the boardroom. Craft the ultimate board dynamics by taking the initiative to continuously improve your board by signifying rigorous board commitments. Toss the towel of misconceptions by defining ways to enhance contributions, competencies and value to the company and its shareholders. Join us in building a solid foundation of your future boardroom today!

Session One

Lessons Learned from the Conference

- Recapping the key learning goal: What did we learn from the conference?
- Relating it back to your current boardroom agenda: What does this mean for the board?
- Addressing your priority: Creating a board or identifying gaps in the current board

Case Study Discussion: What does your "ideal" board look like?

Session Two

Creating a Well Rounded Board Composition

- Identifying skills and aligning with your business strategy
- Appointing specialist vs. generalist to strengthen your board composition
- Opting for more content vs. governance
- Going for diversity in skills set and knowledge: Soft vs. hard
- Developing the right skills matrix for the board

Group Exercise: How to assess skills and identify directors?

Session Three

Emphasising Director Inductions and Further Training to Keep Up with Today's Business Landscape

- Highlighting the importance of inductions to ensure fast-track understanding to be an effective director
- Garnering crucial information of organisation's business nature and markets
- Building a link with the organisation's people
- Harnessing high-speed command of organisations' main relationships

Case Study Discussion: Taking a look into how organisations are enriching the skills and knowledge of their people

Session Four

Highlighting the Crucial Independency of Directors to Mitigate Conflicts of Interest

- Analysing the rigorous requirements of directors' independency through a fair system of checks and balances
- Avoiding the 'conflict rule' between personal interests and those they are serving
- Governing the organisation effectively and acting in the interests of shareholders and stakeholders
- Discussing the complications board composition in family owned businesses

Real Time Experience:

Dealing with the Ups and Downs of Boardroom Meetings

This role play of a mock meeting will deal with the ups and downs members face within the boardroom. The objective will focus on how to manage the pressing boardroom issues.

Facilitator:

Ralph Ward, Publisher and Consultant, BoardroomINSIDER.Com, USA

ABOUT YOUR COURSE FACILITATOR

Ralph Ward is an internationally recognised writer and commentator on the role of boards of directors, the secrets of how "benchmark" boards excel, corporate scandals and reforms, and the future of governance worldwide. Ward is a publisher of the online email newsletter Boardroom INSIDER, the worldwide source for practical, first-hand advice on better boards and directors.

He is the author of the following:

- Boardroom Q&A (2011)
- The New Boardroom Leaders (2008)
- Saving the Corporate Board (2003)
- Improving Corporate Boards: The Boardroom INSIDER Guidebook (2000)
- 21st Century Corporate Board (1997)

He speaks extensively on boardroom issues in the United States and internationally. He also teaches "Boardroom Masterclass" seminars on board and governance best practice. His media appearances include TheStreet.com, CNNfn, C-SPAN, Voice of America, Bloomberg, National Public Radio, Marketplace and CNBC (United States and United Kingdom). Ward has also edited The Corporate Board magazine, the international journal of corporate governance, since 1990. He writes and comments on boardroom matters for a number of other publications, including The New York Times, The Wall Street Journal, USA Today, Across the Board, Crains, Vital Speeches, the Detroit Free Press, Barrons'and INC. com.; and serves on several advisory and non-profit boards.

Partial client list and organisations that Ralph has trained:

- Accenture, United States
- Arab Banking Corporation, Bahrain
- Booz & Co., United States
- Capital One Services, United States
- Chrysler Corp. United States
- Conversys Corp., United States
- Conference Board of Canada, Canada
- Emirates Advanced Investments Group, UAE
- Financial Executives International, United States
- Freddie Mac, United States
- KPMG, South Africa
- McLaren Health System, United States
- Michigan State Medical Society, United States
- SAP America Inc., United States
- National Penn Bank SunPower Corp., United States
- PolyComm, United States
- TD Ameritrade, United States
- UnitedHealth Group, United States

COURSE PROGRAMME SCHEDULE

0830	Registration and Coffee
0900	Course One
1030	Morning Refreshments and Networking Break
1100	Course One Re-Commences
1230	Networking Luncheon
1330	Course Two
1500	Afternoon Refreshments and Networking Break
1530	Course Two Re-Commences
1700	Course Concludes

BUSINESS DEVELOPMENT OPPORTUNITIES:

Does your company have services, solutions or technologies that the conference delegates would benefit from knowing about?

If so, you can find out more about the exhibiting, networking and branding opportunities available by contacting:

Peter Morgan on +61 2 9238 7200 or email PeterM@marcusevansau.com

marcusevans would like to thank all the world-leading visionaries, solution providers, associations, operators, end-users and delegates who have contributed to and supported the **marcusevans** The Boardroom Agenda Large Scale Event. We would particularly like to mention our speakers for their help in the research behind the event and also our sponsors for their continued support and commitment.

On behalf of **marcusevans** we hope you have a rewarding, enjoyable and productive time. We personally look forward to meeting you all and working with you at our future Large Scale Events planned in 2015. See you in November!

MORE ABOUT THE EVENT

WHY YOU CANNOT MISS THIS EVENT

The future of your boardroom is partly influenced by the past, but most importantly, it is shaped by your actions of today. Reflecting upon ongoing changes in the global business landscape, risks and obstacles may abound yet the future belongs to those who keep striving towards the next horizon. All across the APAC region, the increase in scrutiny and heightened expectations placed upon every stakeholder in a boardroom is at an all-time high. They are no longer immune to shifts in their operating environment especially with the demand for stronger governance, accountability and transparency from the boardroom table.

Are you empowered as board members in maximising your effectiveness to meet increasingly strategic requirements in a boardroom? Are board secretaries able to assist in anchoring the board to lead with clarity and vision? Are your board committees serving strong as backbones to the board in propelling the organisation from one stage of growth to another? The urgency is further underscored again for all three parties to play a more proactive role in collaborating effectively in creating the ultimate board trifecta.

marcusevans takes great pride in organising our inaugural large scale conference 'The Boardroom Agenda' which offers you the platform to enrich yourself with quintessential insights on three key streams on 'The Board Insiders and Councils' and 'The Board Guardians' with customised deep dive and think-tank sessions. Do not miss out on our interactive Boardroom Banter sessions which discuss on 'The ASEAN Economic Integration's Impacts on the Board' and an exclusive Board Governance Dialogue session. Leverage on our post-conference workshop that focuses on 'Building the Ideal Board Matrix by Fostering Effective Board Dynamics' that will help your boardroom take leaps across multiple successes in a lifetime.

Follow your own agenda with a choice of two streams over two days: The Board Insiders and Councils

Back from the brink of global recovery, the performance of boards continues to come under the spotlight. The race is on for board of directors to chart a new course for durable growth and lasting prosperity for their organisation. The stakes are high and there is a clarion call for stronger directorship in sustaining the APAC regional economic development as we are posed with a huge array of opportunities and risks. The increased pressure in exercising your duties has further stamped the importance for board members to gain deeper insights on their duties and liabilities. You can no longer afford to neglect the liability risks especially with the advancement of global standards in corporate governance. Board of directors may find themselves exposed to potential liabilities if they are not up to pace with the evolving dynamics in a boardroom. This stream will provide you actionable insights to sharpen your capabilities in taking the lead for your board's journey to boardroom excellence!

The Board Guardians

Becoming a board secretary can be a richly rewarding experience, but the role is not an easy one and it has become even more challenging over the years. Are you striving to be a trusted advisor and confidant to the board? It is not only about making sure the right people are considering the right issues at the right time with the right possession of information. You need to supercharge yourself as the 'voice of the board' within the business to act as a discreet sounding board to board members. The heightened focus on corporate governance gives you an opportunity to progress as powerful cornerstones of strong corporate governance and legal compliance to the board. In guiding your board's strategic journey, this stream will explore on key issues and topics that positions you as an 'enabler' rather than a 'barrier' to your board's effectiveness.

BRONZE SPONSOR



Azeus Convene is an advanced board meeting solution that streamlines the whole board meeting process, enabling corporate secretaries to perform their tasks more effectively, and directors to collaborate virtually in a secure environment.

Supported on multiple platforms, Azeus Convene allows users to choose among iPad, Android, Windows or Mac devices.

Azeus Convene is trusted by organisations from over 20 countries – including Fortune 500 and FTSE 100 companies, banks, and government organizations – to revolutionise the way they prepare for, hold, and document board meetings.

For further information, visit <http://www.azeusconvene.com/board-portal>

WHO SHOULD ATTEND

- Chairman, Presidents
- CEO, CFO
- Executive Directors, Managing Directors
- Directors, Assistant Directors
- Board and Committee Members
- Company Secretaries
- Senior VPs, Executive VPs
- Vice Presidents
- Corporate Legal Counsels, Advisors
- Regulators
- General Managers
- Partners, Associates
- Senior Executives, Managers and Auditors of:
 - Corporate Governance
 - Risk Management
 - Strategic Planning
 - Internal Audit
 - Performance
 - Evaluation
 - Compliance
 - Finance
 - Reporting

From across all industries, including both public and private sectors

ATTEND THIS PREMIER CONFERENCE AND GAIN INSIGHT INTO

- **Steering** the ship in boardroom for greater board oversight to achieve better organisational insights
- **Gearing** up key parties to meet new and emerging proxy topics that are coming into focus in your board's agenda
- **Boosting** your board's quality and performance in guiding your organisation towards profitable growth
- **Bridging** the gap between the board and business to minimise adverse risk and liabilities for board members, board secretaries and committees
- **Streamlining** and enhancing boardroom processes that promotes professional directorship
- **Developing** a greater understanding on how to deal with corporate governance dilemmas in the boardroom
- **Adopting** new value added tools and approaches that will contribute in strengthening your board's dynamics

ENDORSER

MACD

MALAYSIAN ALLIANCE OF
CORPORATE DIRECTORS

A Not-For-Profit Company Limited By Guarantee

The **Malaysian Alliance of Corporate Directors (MACD)**, a membership-based not-for-profit company limited-by-guarantee, is committed to the development of board education and learning experience to enhance board effectiveness for directors towards global competitiveness. Established by directors for directors as an advocate for broad interests of directors, corporate professionals and business leaders, MACD embraces Enterprise, Integrity and Sustainability as its creed to position directors and boards as strategic assets of the company.

As an active Member of the Global Network of Director Institutes (GNDI), an 18-Nation-Member leading Director Institutes with over 100,000 members globally, MACD provides a significant platform for its members to have a global voice among their peers jointly, and to have access to their counterparts' intellectual, professional and networking resources.

GEOGRAPHICAL MARKET OF DELEGATES

- South East Asia 60%
- South Asia 15%
- Middle East, Africa 10%
- South Pacific 10%
- North Asia 5%