



**ICMLG
2015**



3rd International Conference on Management, Leadership and Governance

co-hosted by **Massey University &**

Auckland University of Technology (AUT)

Auckland, New Zealand

12-13 February 2015

Conference Co-chairs:

Associate Prof Coral Ingley, Auckland University of Technology
and **Dr James Lockhart**, Massey University, New Zealand

Programme Co-chairs:

Associate Prof Coral Ingley, Auckland University of Technology
and **Dr James Lockhart**, Massey University, New Zealand

CALL FOR PAPERS, PhD Research, Case Studies, Work in Progress/Posters, Round Table Proposals, non-academic Contributions and Product Demonstrations

**Mini Track: The role of leadership in effective corporate
governance**

Mini Track Chair: [Peter Crow](#), Massey University, New Zealand

Governance research has entered troubled waters in recent years. The plethora of corporate failures and missteps suggests that there may be a dearth of effective leadership in the boardroom. Many governance studies have assumed that boards are objects that can be reduced to separable attributes and studied objectively, and that 'truth' can be determined through the analysis of empirical data, in either the deductive or the inductive tradition. Despite the efforts of researchers, knowledge of how boards contribute to company performance remains elusive. Consequently, owners and shareholders lack credible guidance to hold boards accountable in practice..

The main topics expected to be covered in this mini-track include but are not limited to the following:

- The role of leadership in effective corporate governance outcomes
- The contribution of boards to strategy development
- Balancing oversight with "meddling" within the operations of companies
- Results of studies of what actually happens in boardrooms
- Behavioural studies, including cooperation, teamwork, dysfunction in the boardroom
- The relationship between shareholder, board and performance

Publication opportunity

Papers accepted for the conference will be published in the conference proceedings, subject to author registration. The proceedings have an ISBN and details of the proceedings accreditations are listed on the [conference website](#).

As well as full academic papers, the following submissions are welcomed:

Work in Progress/Posters Researchers are invited to submit current projects which are either at the proposals stage or are work in progress.

PhD Research: Doctoral Candidates are invited to submit papers describing their research.

Case Study Submissions: Submissions should be written to publishable standards.

<http://academic-conferences.org/icmlg/icmlg2015/icmlg15-home.htm>

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Non-Academic Contributions; Contributions from individuals and organisations working in the field. These contributions can take the form of a presentation or a demonstration.

Round Table Proposals: Topical subjects proposed for discussion.

Product Demonstrations and Exhibitor Opportunities: If you are contributing to the conference in any of the above categories you can also request the opportunity to give a product demonstration. If you would like to exhibit and/or demonstrate a product at the conference we suggest that you apply for one of our exhibitor packages.

Submission details

Abstracts: All submission types require an abstract in the first instance. The Abstract should be a minimum of 300 and no more than 500 words including up to five keywords and keyphrases to be received by **24 July 2014**. Please read the [Abstract Guidelines](#) before submitting.

Submission: Online via the [submission form](#). Please ensure that you complete all relevant sections of the form, including the conference track the abstract is intended for, the proposed title for the paper, the full names (first name and surname, not initials) and email addresses of all authors and a postal address and telephone number for at least one contact author. Please indicate clearly if the contact author is not the lead author.

<http://academic-conferences.org/icmlg/icmlg2015/icmlg15-abstract-submission.htm>

Full paper: Only required after acceptance of abstract and not to be more than 5,000 words including abstract, keywords and references. Submission date will be **no later than 11 September 2014**. Please read the style guidelines document. Papers should be submitted as .doc or .rtf file attachments by email to the Conference Manager, [Amanda Kennedy](#) with the [submission checklist and copyright form](#).

Due to the large number of papers expected for this conference, the committee prefers that an author presents only one paper. However, if multiple papers are accepted for publication and presentation, each paper requires a separate registration fee. Author registration and payment must be completed by **8 January 2015** and there are special [discounts](#) available for earlybird registration and group bookings, including a special reduced rate for supervisors and students attending together.

All full papers will be double-blind reviewed by members of the conference committee to ensure an adequate standard, that the proposed subject of their abstract has been followed, that the paper is of a suitable length, the standard of English is adequate and the paper is appropriately referenced. [Prizes will be awarded for the best PhD paper and best poster](#)

Important dates:

Abstract submission deadline:	24 July 2014
Notification of abstract acceptance:	31 July 2014
Full paper due for review (see note):	11 September 2014
Notification of paper acceptance (with any changes):	20 November 2014
Earlybird registration closes:	4 December 2014
Final paper due (with any changes):	18 December 2014
Final author registration and payment date:	8 January 2015



The conference programme committee is currently being updated. Full details will be posted on the [conference website](#) as soon as they are confirmed.

This pdf is an abbreviated call for papers. The full updated call for papers can be found online at:

<http://academic-conferences.org/icmlg/icmlg2015/icmlg15-call-papers.htm>

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